UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): June 3, 2021

Ciena Corporation

(Exact name of registrant as specified in its charter)

Commission File Number: 001-36250

Delaware

(State or other jurisdiction of incorporation) **7035 Ridge Road, Hanover, MD** (Address of principal executive offices) 23-2725311 (IRS Employer Identification No.) 21076 (Zip Code)

Registrant's telephone number, including area code: (410) 694-5700

Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, \$0.01 par value	CIEN	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter)

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \square

ITEM 2.02 - RESULTS OF OPERATIONS AND FINANCIAL CONDITION

On June 3 2021, Ciena Corporation ("Ciena") issued a press release announcing its financial results for its second fiscal quarter ended May 1, 2021. The text of the press release is furnished as Exhibit 99.1 to this Report. As discussed in this press release, Ciena will be hosting an investor call to discuss its results of operations for its second fiscal quarter ended May 1, 2021.

In conjunction with the issuance of this press release, Ciena posted to the quarterly results page of the Investors section of www.ciena.com an accompanying investor presentation. The investor presentation is furnished as Exhibit 99.2 to this Report.

The information in Exhibits 99.1 and 99.2, as well as Item 2.02 of this Report shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section, and shall not be incorporated by reference into any registration statement pursuant to the Securities Act of 1933, as amended. Investors are encouraged to review the "Investors" page of our website at www.ciena.com because, as with the other disclosure channels that we use, from time to time we may post material information exclusively on that site.

ITEM 9.01 - FINANCIAL STATEMENTS AND EXHIBITS

(d) The following exhibits are being filed herewith:

<u>Exhibit Number</u> <u>Description of Document</u>

Exhibit 99.1 Text of Press Release dated June 3, 2021, issued by Ciena Corporation, reporting its results of operations for its second fiscal quarter ended May 1, 2021.

Exhibit 99.2 Investor Presentation for Ciena Corporation's second fiscal quarter ended May 1, 2021.

Exhibit 104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Ciena Corporation

Date: June 3, 2021 By: /S/ David M. Rothenstein

/S/ David M. Rothenstein
David M. Rothenstein

Senior Vice President, General Counsel and Secretary

FOR IMMEDIATE RELEASE

Ciena Reports Fiscal Second Quarter 2021 Financial Results

HANOVER, Md. - June 3, 2021 - Ciena® Corporation (NYSE: CIEN), a networking systems, services and software company, today announced unaudited financial results for its fiscal second quarter ended May 1, 2021

• Q2 Revenue: \$833.9 million

• Q2 Net Income per Share: \$0.66 GAAP; \$0.62 adjusted (non-GAAP)

· Share Repurchases: Repurchased approximately 0.5 million shares of common stock for an aggregate price of \$26.2 million during the quarter

"We delivered strong fiscal second quarter results as we continued to see encouraging signs in the market environment, including improvements in customer spending," said Gary Smith, president and CEO of Ciena. "These dynamics, combined with our business and financial performance in the first half of the year, give us strong visibility and confidence in our ability to achieve our financial targets as we move through the year."

For the fiscal second quarter 2021, Ciena reported revenue of \$833.9 million as compared to \$894.1 million for the fiscal second quarter 2020.

Ciena's GAAP net income for the fiscal second quarter 2021 was \$103.1 million, or \$0.66 per diluted common share, which compares to a GAAP net income of \$91.7 million, or \$0.59 per diluted common share, for the fiscal second quarter 2020. Ciena's GAAP net income for the second quarter of 2021 benefited from recording \$40.4 million in pre-tax amounts from the Canadian Emergency Wage Subsidy program. See APPENDIX A - Reconciliation of Adjusted (Non-GAAP) Quarterly Measures for more information and a reconciliation of our adjusted (non-GAAP) net income which excludes the effect of these amounts.

Ciena's adjusted (non-GAAP) net income for the fiscal second quarter 2021 was \$97.6 million, or \$0.62 per diluted common share, which compares to an adjusted (non-GAAP) net income of \$117.4 million, or \$0.76 per diluted common share, for the fiscal second quarter 2020.

Fiscal Second Quarter 2021 Performance Summary

The tables below (in millions, except percentage data) provide comparisons of certain quarterly results to the prior year. Appendices A and B set forth reconciliations between the GAAP and adjusted (non-GAAP) measures contained in this release.

		GAAP Results					
		Q2		Q2 Q2		Q2	
		FY 2021		FY 2020	Y-T-Y*		
Revenue	\$	833.9	\$	894.1	(6.7)%		
Gross margin		49.5 %		46.2 %	3.3 %		
Operating expense	\$	278.8	\$	285.8	(2.5)%		
Operating margin		16.0 %		14.3 %	1.7 %		

		Non-GAAP Results			
		Q2		Q2	
	F	Y 2021		FY 2020	Y-T-Y*
Revenue	\$	833.9	\$	894.1	(6.7)%
Adj. gross margin		49.2 %		46.9 %	2.3 %
Adj. operating expense	\$	278.7	\$	258.7	7.7 %
Adj. operating margin		15.8 %		17.9 %	(2.1)%
Adj. EBITDA	\$	156.2	\$	183.0	(14.6)%

 $[\]boldsymbol{*}$ Denotes % change, or in the case of margin, absolute change

			Revenue l	y Segment	
		Q2 FY 202	21	Q2 FY	2020
	R	evenue	%**	Revenue	%**
Networking Platforms					
Converged Packet Optical	\$	573.7	68.8	\$ 654.3	73.2
Routing and Switching (1)		63.6	7.6	64.2	7.2
Total Networking Platforms	'	637.3	76.4	718.5	80.4
Platform Software and Services		56.7	6.8	45.0	5.0
Blue Planet Automation Software and Services		23.9	2.9	15.0	1.7
Global Services					
Maintenance Support and Training		70.4	8.4	71.5	8.0
Installation and Deployment		38.0	4.6	34.2	3.8
Consulting and Network Design		7.6	0.9	9.9	1.1
Total Global Services		116.0	13.9	115.6	12.9
Total	\$	833.9	100.0	\$ 894.1	100.0

^{**} Denotes % of total revenue

Additional Performance Metrics for Fiscal Second Quarter 2021

⁽¹⁾ Ciena renamed its former "Packet Networking" product line "Routing and Switching" effective as of the beginning of fiscal 2021. This change, affecting only the presentation of such information, was made on a prospective basis and does not impact comparability of previous financial results or the composition of this product category.

		Q2 FY	2021	Q2 F	Y 2020
	· 	Revenue	% **	Revenue	% **
Americas	\$	587.5	70.4	\$ 650.4	72.7
Europe, Middle East and Africa		155.0	18.6	141.4	15.8
Asia Pacific		91.4	11.0	102.3	11.5
Total	\$	833.9	100.0	\$ 894.1	100.0

Revenue by Geographic Region

- ** Denotes % of total revenue
 - One 10%-plus customer represented a total of 15% of revenue
 - Cash and investments totaled \$1.4 billion
 - Cash flow from operations totaled \$225.0 million
 - Average days' sales outstanding (DSOs) were 86

 - Accounts receivable, net balance was \$716.8 million Unbilled contract asset, net balance was \$81.4 million
 - Inventories totaled \$401.2 million, including:
 - Raw materials: \$139.4 million
 - Work in process: \$10.8 million
 - Finished goods: \$234.2 million
 - Deferred cost of sales: \$57.4 million
 - Reserve for excess and obsolescence: \$(40.6) million
 - Product inventory turns were 3.4
 - Headcount totaled 7,077

Supplemental Materials and Live Web Broadcast of Unaudited Fiscal Second Quarter 2021 Results

Today, Thursday, June 3, 2021, in conjunction with this announcement, Ciena has posted to the Quarterly Results page of the Investor Relations section of its website an accompanying investor presentation for its unaudited fiscal second quarter 2021 results.

Ciena's management will also host a discussion today with investors and financial analysts that will include the Company's outlook. The live audio web broadcast beginning at 8:30 a.m. Eastern will be accessible via www.ciena.com. An archived replay of the live broadcast will be available shortly following its conclusion on the Investor Relations page of Ciena's website.

Notes to Investors

Forward-Looking Statements. You are encouraged to review the Investors section of our website, where we routinely post press releases, Securities and Exchange Commission ("SEC") filings, recent news, financial results, supplemental financial information, and other announcements. From time to time we exclusively post material information to this website along with other disclosure channels that we use. This press release contains certain forward-looking statements that involve risks and uncertainties. These statements are based on current expectations, forecasts, assumptions and other information available to the Company as of the date hereof. Forward-looking statements include statements regarding Ciena's expectations, beliefs, intentions or strategies regarding the future and can be identified by forward-looking words such as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "should," "will," and "would" or similar words. Forward-looking statements in this release include: "We delivered strong fiscal second quarter results as we continued to see encouraging signs in the market environment, including improvements in customer spending," and "These dynamics, combined with our business and financial performance in the first half of the year, give us strong visibility and confidence in our ability to achieve our financial targets as we move through the year."

Ciena's actual results, performance or events may differ materially from these forward-looking statements made or implied due to a number of risks and uncertainties relating to Ciena's business, including: the effect of broader economic and market conditions on our customers and their business; our ability to execute successfully our business and growth strategies; the duration and severity of the COVID-19 pandemic and its impact on macroeconomic conditions, economic activity, demand for our technology solutions, short- and long-term changes in customer or end user needs, continuity of supply chain, our business operations, liquidity, and financial results; changes in network spending or network strategy by customers; seasonality and the timing and size of customer orders, including our ability to recognize revenue relating to such sales; the level of competitive pressure we encounter; the product, customer and geographic mix of sales within the period; supply chain disruptions; changes in foreign currency exchange rates affecting revenue and operating expense; factors beyond our control such as natural disasters, acts of war or terrorism, and public health emergencies; the impact of the Tax Cuts and Jobs Act; changes in tax or trade regulations, including the imposition of tariffs, duties or efforts to withdraw from or materially modify international trade agreements; changes in estimates of prospective income tax rates and any adjustments to Ciena's provisional estimates whether related to further guidance, analysis or otherwise; and the other risk factors disclosed in its Annual Report on Form 10-K filed with the SEC. Ciena assumes no obligation to update any forward-looking information included in this press release.

Non-GAAP Presentation of Quarterly and Annual Results. This release includes non-GAAP measures of Ciena's gross profit, operating expense, income from operations, earnings before interest, tax, depreciation and amortization (EBITDA), Adjusted EBITDA, and measures of net income and net income per share. In evaluating the operating performance of Ciena's business, management excludes certain charges and credits that are required by GAAP. These items share one or more of the following characteristics: they are unusual and Ciena does not expect them to recur in the ordinary course of its business; they do not involve the expenditure of cash; they are unrelated to the ongoing operation of the business in the ordinary course; or their magnitude and timing is largely outside of Ciena's control. Management believes that the non-GAAP measures below provide management and investors useful information and meaningful insight to the operating performance of the business. The presentation of these non-GAAP financial measures should be considered in addition to Ciena's GAAP results and these measures are not intended to be a substitute for the financial information prepared and presented in accordance with GAAP. Ciena's non-GAAP measures and the related adjustments may differ from non-GAAP measures used by other companies and should only be used to evaluate Ciena's results of operations in conjunction with our corresponding GAAP results. To the extent not previously disclosed in a prior Ciena financial results press release, Appendices A and B to this press release set forth a complete GAAP to non-GAAP reconciliation of the non-GAAP measures contained in this release.

About Ciena. Ciena (NYSE: CIEN) is a networking systems, services and software company. We provide solutions that help our customers create the Adaptive Network™ in response to the constantly changing demands of their users. By delivering best-in-class networking technology through high-touch consultative relationships, we build the world's most agile networks with automation, openness and scale. For updates on Ciena, follow us on Twitter @Ciena, LinkedIn, the Ciena Insights blog, or visit www.ciena.com.

CIENA CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share data) (unaudited)

		Quarter Ended			Six Months Ended		
		May 1, 2021	May 2, 2020		May 1, 2021	May 2, 2020	_
Revenue:						•	_
Products	\$	670,043	\$ 739,893	2 \$	1,267,263	\$ 1,427,107	,
Services		163,884	154,16	<u> </u>	323,794	299,858	3
Total revenue		833,927	894,05	3	1,591,057	1,726,965	,
Cost of goods sold:	·						
Products		339,601	405,138	3	654,699	794,151	L
Services		81,907	75,58)	166,048	148,953	;
Total cost of goods sold		421,508	480,72	7	820,747	943,104	Į.
Gross profit		412,419	413,320	5	770,310	783,861	_
Operating expenses:							
Research and development		110,246	131,530)	242,987	262,430)
Selling and marketing		110,387	101,21		207,665	208,280)
General and administrative		43,635	42,030		83,628	84,498	
Amortization of intangible assets		6,019	5,839		11,929	11,692	
Significant asset impairments and restructuring costs		8,209	3,81		14,076	8,283	
Acquisition and integration costs		294	1,41		601	3,233	_
Total operating expenses		278,790	285,83	_	560,886	578,416	_
Income from operations		133,629	127,48		209,424	205,445	
Interest and other income (loss), net		(1,274)	(2,665		(2,395)	981	
Interest expense		(7,785)	(7,860))	(15,145)	(16,675)	
Loss on extinguishment and modification of debt						(646)	
Income before income taxes		124,570	116,96		191,884	189,105	
Provision for income taxes		21,453	25,30		33,419	35,122	
Net income	\$	103,117	\$ 91,65	\$	158,465	\$ 153,983	_
Net Income per Common Share							
Basic net income per common share	\$	0.66	\$ 0.60) \$	1.02	\$ 1.00	j
Diluted net income per potential common share	\$	0.66	\$ 0.59	\$	1.01	\$ 0.99	<u></u>
Weighted average basic common shares outstanding		155,331	153,85	3	155,257	154,099	4
	_	156,876	155,14		156,734		
Weighted average dilutive potential common shares outstanding ¹		150,8/6	155,14	<u> </u>	150,/34	155,443	_

¹ Weighted average dilutive potential common shares outstanding used in calculating GAAP diluted net income per potential common share for the second quarter of fiscal 2021 includes 1.5 million shares underlying certain stock option and stock unit awards.

Weighted average dilutive potential common shares outstanding used in calculating GAAP diluted net income per potential common share for the second quarter of fiscal 2020 includes 1.3 million shares underlying certain stock option and stock unit awards. Weighted average dilutive potential common shares outstanding used in calculating GAAP diluted net income per potential common share for the first six months of fiscal 2020 includes 1.3 million shares underlying certain stock option and stock unit awards.

Weighted average dilutive potential common shares outstanding used in calculating GAAP diluted net income per potential common share for the first six months of fiscal 2021 includes 1.5 million shares underlying certain stock option and stock unit awards.

CIENA CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands, except share data) (unaudited)

	May 1, 2021		October 31, 2020	
ASSETS				
Current assets:				
Cash and cash equivalents	\$ 1,2	02,974 \$	1,088,624	
Short-term investments	1	51,816	150,667	
Accounts receivable, net	7	16,779	719,405	
Inventories		01,233	344,379	
Prepaid expenses and other	3	21,651	308,084	
Total current assets		94,453	2,611,159	
Long-term investments		91,715	82,226	
Equipment, building, furniture and fixtures, net		98,329	272,377	
Operating lease right-of-use assets		50,997	57,026	
Goodwill		11,734	310,847	
Other intangible assets, net		32,879	96,647	
Deferred tax asset, net		53,922	647,805	
Other long-term assets	1	03,984	102,830	
Total assets	\$ 4,3	38,013 \$	4,180,917	
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$ 2	79,247 \$	291,904	
Accrued liabilities and other short-term obligations	3	30,060	334,132	
Deferred revenue	1	47,075	108,700	
Operating lease liabilities		19,364	19,035	
Current portion of long-term debt		6,930	6,930	
Total current liabilities	7	32,676	760,701	
Long-term deferred revenue		57,224	49,663	
Other long-term obligations	1	27,700	123,185	
Long-term operating lease liabilities		53,795	61,415	
Long-term debt, net	6	73,355	676,356	
Total liabilities	\$ 1,6	94,750 \$	1,671,320	
Stockholders' equity:				
Preferred stock – par value \$0.01; 20,000,000 shares authorized; zero shares issued and outstanding		_	_	
Common stock – par value \$0.01; 290,000,000 shares authorized; 154,962,122 and 154,563,005 shares issued and outstanding		1,550	1,546	
Additional paid-in capital	6,8	13,215	6,826,531	
Accumulated other comprehensive gain (loss)		5,361	(35,358)	
Accumulated deficit	(4,1	26,863)	(4,283,122)	
Total stockholders' equity	2,6	93,263	2,509,597	
Total liabilities and stockholders' equity	\$ 4,3	38,013 \$	4,180,917	
T. V				

CIENA CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

	Six	Months Ended
	May 1,	May 2,
	2021	2020
Cash flows provided by operating activities:		
Net income	\$ 158,4	65 \$ 153,983
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation of equipment, building, furniture and fixtures, and amortization of leasehold improvements	47,2	95 48,381
Share-based compensation costs	40,4	99 33,579
Amortization of intangible assets	18,5	17 19,361
Deferred taxes	(9,6)	06) 25,420
Provision for inventory excess and obsolescence	10,4	02 12,640
Provision for warranty	7,9.	37 13,793
Other	5,9	28 16,190
Changes in assets and liabilities:		
Accounts receivable	(1)	80) 15,865
Inventories	(66,9)	34) 5.618
Prepaid expenses and other	(8,5)	
Operating lease right-of-use assets	8,2	
Accounts payable, accruals and other obligations	(30,1)	
Deferred revenue	45,4	
Short and long-term operating lease liabilities	(9,7:	
Net cash provided by operating activities	217,6	
Cash flows used in investing activities:		130,330
Payments for equipment, furniture, fixtures and intellectual property	(51,6)	51) (45,458)
Purchase of available for sale securities	(102,4)	
Proceeds from maturities of available for sale securities	91,8	
	91,0	
Settlement of foreign currency forward contracts, net	9,4	
Acquisition of business, net of cash acquired		— (28,300)
Proceeds from sale of equity investment	4,6	
Net cash used in investing activities	(48,1)	78) (58,488)
Cash flows used in financing activities:		
Payment of long term debt	(3,4)	
Payment of debt issuance costs		— (382)
Payment of finance lease obligations	(1,4)	
Shares repurchased for tax withholdings on vesting of restricted stock units	(27,8	
Repurchases of common stock - repurchase program	(38,4)	
Proceeds from issuance of common stock	13,4	80 12,290
Net cash used in financing activities	(57,8)	39) (83,941)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	2,6	96 (4,876)
Net increase (decrease) in cash, cash equivalents and restricted cash	114,3	38 (16,375)
Cash, cash equivalents and restricted cash at beginning of period	1,088,7	08 904,161
Cash, cash equivalents and restricted cash at end of period	\$ 1,203,0	46 \$ 887,786
Supplemental disclosure of cash flow information		
Cash paid during the period for interest	\$ 14.9	49 \$ 17,590
Cash paid during the period for income taxes, net	\$ 27,6	
Operating lease payments		85 \$ 11,409
Non-cash investing and financing activities	φ 10,/	μ 11,409
Purchase of equipment in accounts payable	\$ 4,9	66 \$ 4,480
Repurchase of common stock in accrued liabilities from repurchase program		
		00 \$ — 70 \$ 4,887
Operating lease right-of-use assets subject to lease liability	\$ 1,7	/U \$ 4,887

APPENDIX A - Reconciliation of Adjusted (Non- GAAP) Quarterly Measures (in thousands, except per share data) (unaudited)

GAP gos profit \$ 41,219 \$ 1,325 Share-based compensation-products 1,421 1,036 Canadian Emergency Wige Subsidy-products 6,124 1,036 Canadian Emergency Wige Subsidy-products 6,263 3,035 Canadian Emergency Wige Subsidy-products 6,263 3,035 Canadian Emergency Wige Subsidy-products 6,263 3,035 Call James Brain Subsidiation (Social Programme) 8,263 3,035 Call Subsidiation (Social Programme) 8,276 4,039 4,039 Operating Experse Reconcillation (CAAProme-GAAP) 5,276 2,033 4,032 Share-based compensation-research and development 5,276 3,038 4,032 Share-based compensation-research and development 6,273 5,285 4,032 Share-based compensation-research and development 6,254 5,285 4,032 4,032 4,032 4,032 4,032 4,032 4,032 4,032 5,036 4,032 5,036 4,032 5,036 4,032 5,036 4,032 5,036 4,032 5,036 5,032 4,0			Quarter Ended		
Good Profits Reconficiation (GAAP interaction of the CaAP gross profit of					
Sher-based compensation-pervices 489 827 Share-based compensation-services 1,21 1,006 Canadian Emergency Wage Subsidy-yorducts 6,1480	Gross Profit Reconciliation (GAAP/non-GAAP)		2021		2020
Sher beated compensation-services 1,21 1,036 Camalian Emergency Wage Subsidy-sprotics 6,02 - Camalian Emergency Wage Subsidy-sprotics 6,02 - Camalian Emergency Wage Subsidy-sprotics 6,02 - Camalian Emergency Wage Subsidy-sprotics 6,02 3,03 <th< td=""><td>GAAP gross profit</td><td>\$</td><td>412,419</td><td>\$</td><td>413,326</td></th<>	GAAP gross profit	\$	412,419	\$	413,326
	Share-based compensation-products		498		827
Cande Emergency Wage Subsidy-services 2,856 3,835 Annotization of imagible assess 2,013 5,038 Chall agistements related to govs profit \$14,038 \$14,002 Algusted (non-GAAP) gross profit percentage \$2,200 \$2,200 Operating Speese Recondition (CADProme-GAAP) \$2,200 \$2,808 Shar-based compensation-research and development \$2,804 \$4,822 Shar-based compensation-research and development \$6,610 \$2,608 Shar-based compensation-research and development \$6,610 \$2,600 Shar-based compensation-research and development \$6,610 \$2,600 Candian Emergency Wage Subsidy-vales and matering \$6,100 \$2,000 Candian Emergency Wage Subsidy-vales and matering \$6,100 \$6,300 Candian Emergency Wage Subsidy-vales and matering \$6,100 \$6,300 Candian Emergency Wage Subsidy-vales and matering \$6,200 \$3,800 Candian Emergency Wage Subsidy-vales and matering \$6,200 \$3,800 Candian Emergency Wage Subsidy-vales and matering \$6,200 \$3,800 Candian Emergency Wage Subsidy-vales and matering \$2	Share-based compensation-services		1,421		1,036
Amontazion of inangabbe asses 2,856 3,835 Calia aligiamente raleuled to goss profit (2,034) 5,698 Aligued (non-GAAP) gross profit (20,34) 4,192 Operating Expense Reconciliation (GAAP) gross profit percentage 8 28,790 \$ 28,838 Operating Expense Reconciliation (GAAP) membershed 5 28,790 \$ 28,838 Share-based compensation-search and development 5,844 4,822 Share-based compensation-sels and marketing 6,610 5,264 Canadian Emergency Wage subsisty-research and development 6,610 5,264 Canadian Emergency Wage subsisty-research and development 6,610 6,620 Canadian Emergency Wage subsisty-research and development 6,010 6,032 7 Canadian Emergency Wage subsisty-research and development 6,010 6,033 6,032 6,032 6,032 6,032 6,032 6,032 6,032 6,032 6,032 6,032 6,033 6,032 6,032 6,033 6,032 6,032 6,032 6,032 6,032 6,032 6,032 6,032	Canadian Emergency Wage Subsidy-products		(4,189)		_
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Adjusted (non-GAAP) gross profit precentage \$ 410,385 \$ 410,024 Adjusted (non-GAAP) gross profit precentage \$ 420,000 \$ 40,000 Opcopating Expense Reconciliation (GAAP) more APP \$ 278,000 \$ 288,000 Share-based compensation-search and development \$ 5,400 \$ 40,222 Share-based compensation-search and administrative \$ 6,000 \$ 28,000 Share-based compensation-squeral and administrative \$ 6,000 \$ 28,000 Canadian Emergency Wage subsidy-sales and marketing \$ 6,000 \$ 3,000 Canadian Emergency Wage subsidy-sales and marketing \$ 6,000 \$ 3,000 Canadian Emergency Wage subsidy-sales and marketing \$ 6,000 \$ 3,000 Canadian Emergency Wage subsidy-sales and marketing \$ 6,000 \$ 3,000 Canadian Emergency Wage subsidy-sales and marketing \$ 6,000 \$ 3,000 Canadian Emergency Wage subsidy-sales and marketing \$ 6,000 \$ 3,000 Canadian Emergency Wage subsidy-sales and marketing \$ 6,000 \$ 3,000 Canadian Emergency Wage subsidy-sales and marketing \$ 6,000 \$ 3,000 Canadia Emergency Wage subsidy-sales and marketing \$ 10,000 \$ 2,00	Amortization of intangible assets		2,856		3,835
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GAAP net income \$ 103,117 \$ 91,655 Exclue GAAP provision for income taxes 21,453 25,308 Income before income taxes 124,570 116,963 Total adjustments related to income from operations (1,950) 32,823 Unrealized loss on equity investment 165 - Adjusted income before income taxes 122,785 149,786 Non-GAAP tax provision on adjusted income before income taxes 25,171 32,354 Adjusted (non-GAAP) net income \$ 97,614 117,432 Weighted average basic common shares outstanding 155,331 153,858	Adjusted (non-GAAP) operating margin percentage		15.8 %		17.9 %
GAAP net income \$ 103,117 \$ 91,655 Exclue GAAP provision for income taxes 21,453 25,308 Income before income taxes 124,570 116,963 Total adjustments related to income from operations (1,950) 32,823 Unrealized loss on equity investment 165 - Adjusted income before income taxes 122,785 149,786 Non-GAAP tax provision on adjusted income before income taxes 25,171 32,354 Adjusted (non-GAAP) net income \$ 97,614 117,432 Weighted average basic common shares outstanding 155,331 153,858	Net Income Deconciliation (CAAD/nen CAAD)				
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Adjusted (non-GAAP) net income \$ 97,614 \$ 117,432 Weighted average basic common shares outstanding 155,331 153,858			,		-,
Weighted average basic common shares outstanding 155,331 153,858		¢		\$	
	Aujusteu (non-OAAr) net income	<u>5</u>	37,014	Ψ	117,432
Weighted average dilutive potential common shares outstanding ¹ 156,876 155,141	Weighted average basic common shares outstanding		155,331		153,858
	Weighted average dilutive potential common shares outstanding ¹		156,876	-	155,141

APPENDIX A - Reconciliation of Adjusted (Non- GAAP) Quarterly Measures (in thousands, except per share data) (unaudited)

		Quarter Ended		
	1	May 1,	May 2,	
		2021	2020	
	-			
Net Income per Common Share				
GAAP diluted net income per common share	\$	0.66 \$	0.59	
Adjusted (non-GAAP) diluted net income per potential common share	\$	0.62 \$	0.76	

¹ Weighted average dilutive potential common shares outstanding used in calculating Adjusted (non-GAAP) diluted net income per potential common share for the second quarter of fiscal 2021 includes 1.5 million shares underlying certain stock option and stock unit awards.

Weighted average dilutive potential common shares outstanding used in calculating Adjusted (non-GAAP) diluted net income per potential common share for the second quarter of fiscal 2020 includes 1.3 million shares underlying certain stock option and stock unit awards.

APPENDIX B - Calculation of EBITDA and Adjusted EBITDA (unaudited) (in thousands) (unaudited)

	Quarter Ended			
		May 1,		May 2,
	_	2021		2020
Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA)				
Net income (GAAP)	\$	103,117	\$	91,655
Add: Interest expense		7,785		7,860
Add: Interest and other loss, net		1,274		2,665
Add: Provision for income taxes		21,453		25,308
Add: Depreciation of equipment, building, furniture and fixtures, and amortization of leasehold improvements		24,107		22,599
Add: Amortization of intangible assets		8,875		9,674
EBITDA	\$	166,611	\$	159,761
Less: Canadian Emergency Wage Subsidy		40,444		_
Add: Share-based compensation cost		21,535		17,977
Add: Significant asset impairments and restructuring costs		8,209		3,811
Add: Acquisition and integration costs		294		1,414
Adjusted EBITDA	\$	156,205	\$	182,963

* *

 $The \ adjusted \ (non-GAAP) \ measures \ above \ and \ their \ reconciliation \ to \ Ciena's \ GAAP \ results for \ the \ periods \ presented \ reflect \ adjustments \ relating \ to \ the \ following \ items:$

- Share-based compensation a non-cash expense incurred in accordance with share-based compensation accounting guidance.
- Canadian Emergency Wage Subsidy a program introduced by the Government of Canada to offset a portion of employee wages for a limited period in response to COVID-19 outbreak.
- Amortization of intangible assets a non-cash expense arising from the acquisition of intangible assets, principally developed technologies and customer-related intangibles, that Ciena is required to amortize over its expected useful life.
- Significant asset impairments and restructuring costs costs incurred as a result of restructuring activities taken to align resources with perceived market opportunities and the redesign of business processes.
- Acquisition and integration costs includes costs of acquisition compensation associated with a three-year earn-out arrangement related to the DonRiver acquisition in fiscal 2018. Ciena does not believe that these costs are reflective of its ongoing operating expense following its completion of these integration activities.
- · Unrealized loss on equity investment reflects a change in the carrying value of a certain cost method equity investment.
- Non-GAAP tax provision consists of current and deferred income tax expense commensurate with the level of adjusted income before income taxes and utilizes a current, blended U.S. and foreign statutory annual tax rate of 20.5% for the second fiscal quarter of 2021 and 21.6% for the second fiscal quarter of 2020. This rate may be subject to change in the future, including as a result of changes in tax policy or tax strategy.



Ciena Corporation

Earnings Presentation

Period ended May 1, 2021

June 3, 2021

Forward-looking statements and non-GAAP measures

Information in this presentation and related comments of presenters contain a number of forward-looking statements that involve risks and uncertainties. These staten based on current expectations, forecasts, assumptions and other information available to the Company as of the date hereof. Forward-looking statements include Cier prospective financial results, return of capital plans, business strategies, expectations about its addressable markets and market share, and business outlook for future as well as statements regarding Ciena's expectations, beliefs, intentions or strategies regarding the future. Often, these can be identified by forward-looking words suc "target" "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "should," "will," "plan," "predict," "potential," "project, "continue," and "would" or similar word

Ciena's actual results, performance or events may differ materially from these forward-looking statements made or implied due to a number of risks and uncertainties Ciena's business, including: the effect of broader economic and market conditions on our customers and their business; our ability to execute successfully our busines growth strategies; the duration and severity of the COVID-19 pandemic and its impact on macroeconomic conditions, economic activity, demand for our technology so short- and long-term changes in customer or end user needs, continuity of supply chain, our business operations, liquidity and financial results; changes in network sp network strategy by our customers; seasonality and the timing and size of customer orders, including our ability to recognize revenue relating to such sales; the level of competitive pressure we encounter; the product, customer and geographic mix of sales within the period; supply chain disruptions and the level of success relating to optimize Ciena's operations; changes in foreign currency exchange rates affecting revenue and operating expense; factors beyond our control such as natural disaste war or terrorism, and public health emergencies, including the COVID-19 pandemic; the impact of the Tax Cuts and Jobs Act; changes in tax or trade regulations, incluing position of tariffs, duties or efforts to withdraw from or materially modify international trade agreements; changes in estimates of prospective income tax rates and an adjustments to Ciena's provisional estimates whether related to further guidance, analysis or otherwise; and the other risk factors disclosed in Ciena's periodic reports the Securities and Exchange Commission (SEC) including Ciena's Annual Report on Form 10-K filed with the SEC on December 18, 2020 and Ciena's Quarterly Rep Form 10-Q for the second quarter of fiscal 2021 to be filed with the SEC.

All information, statements, and projections in this presentation and the related earnings call speak only as of the date of this presentation and related earnings call. C assumes no obligation to update any forward-looking or other information included in this presentation or related earnings calls, whether as a result of new information events or otherwise.

In addition, this presentation includes historical, and may include prospective, non-GAAP measures of Ciena's gross margin, operating expense, operating profit, EBI1 income, and net income per share. These measures are not intended to be a substitute for financial information presented in accordance with GAAP. A reconciliation GAAP measures used in this presentation to Ciena's GAAP results for the relevant period can be found in the Appendix to this presentation. Additional information car found in our press release filed this morning and in our reports on Forms 10-K and 10-Q filed with the Securities and Exchange Commission.



COVID-19 response

Safety and community

- Prioritizing health of employees and following CDC guidance for employers
- The vast majority of our employees are working remotely
- · Instituted pandemic employee benefits
- Enhanced our corporate charitable matching program for employee donations and volunteering

Result: Our employees have excelled through their continued focus, strength and kindness

Business continuity

- Supply chain design and business continuity planning has enabled us to continue to support customers and mitigate disruption
- Significant IT investment in digital platforms and virtual collaboration tools has enabled a seamless transition to remote working

Result: We are well positioned to manage through the current set of challenges presented by COVID-19

Financial strength

- We have a strong balance sheet an have demonstrated solid cash flow generation over time
- In light of our confidence around car generation, we reinstated our share repurchase plan starting in the first quarter of 2021

Result: Our financial strength provides long-term resiliency and differentiated flexibility to support our business

As COVID-19 challenges vary around the world, we remain vigilant and committed to our customers and employees

cier

is

Q2 FY 2021 results

Q2 FY 2021 key achievements

We are driving the pace of innovation

- WaveLogic[™] 5 Extreme (WL5e) added 16 new wins, bringing our total number of revenue customers to 95
- Blue Planet has roughly 200 total customers for our automation software and services portfolio
- Roughly a dozen wins in our Routing and Switching portfolio including global Tier 1 service providers, MSOs and enterprises

We have a durable business and financial model

- Despite headwinds from COVID-19 our profitability has remained strong
 - Adj. operating margin* was 15.8%
- Our balance sheet represents a competitive advantage
 - Ended the quarter with over \$1.4B in cash and investments
 - Leverage remains below our target level

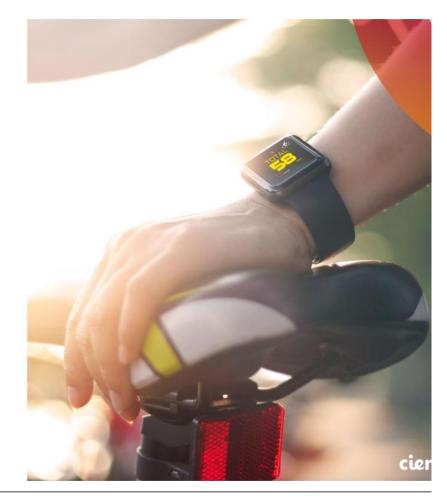
We are committed to our people and communities

- Launched Digital Inclusion
 Commitment initiative with a goal t
 provide opportunities for 100,000
 underserved students in our globa
 communities
- Announced innovative programs w customers to promote our digital inclusion mission
- Supporting our employees through empowering programs, a focus on well-being and commitment to diversity, inclusion and belonging

In this challenging period we continued to drive the pace of innovation and demonstrate resilience while focusing on kindness to others

* A reconciliation of these non-GAAP measures to our GAAP results is included in the appendix to this presentation.





Market context

Several mega trends and the innovations that will enable them

Cloud



Fiber Deep (Cable/MSO)



Data Center



Mobility & 5G



IoT & Connected Objects



Living a Hybrid Life





Market leadership

AICMO





#1 GLOBALLY

- DATA CENTER INTERCONNECT
- DATA CENTER INTERCONNECT FOR ICP/CNPs
- PURPOSE-BUILT/COMPACT MODULAR DCI
- OPTICAL NETWORKING FOR ICP/CNPs
- OPTICAL NETWORK HARDWARE VENDOR SCORECARD
- OPTICAL EQUIPMENT VENDOR LEADERSHIP SP SURVEY
- SLTE WDM

#1 N. AMERICA

- TOTAL OPTICAL NETWORKING
- DATA CENTER INTERCONNECT
- PURPOSE-BUILT/COMPACT MODULAR DCI
- TOTAL WDM
- LH WDM
- METRO WDM
- SLTE WDM
- · ACCESS SWITCHING

#2 GLOBALLY

- TOTAL OPTICAL NETWORKING
- TOTAL WDM
- LH WDM
- ACCESS SWITCHING

#1 GLOBALLY

- PURPOSE-BUILT/COMPACT MODULAR DCI
- CLOUD & COLO

#1 N. AMERICA

- TOTAL OPTICAL NETWORKING
- PURPOSE-BUILT/COMPACT MODULAR DCI
- TOTAL WDM
- LH WDM
- METRO WDM
- SLTE WDM

#2 GLOBALLY

- TOTAL OPTICAL NETWORKING
- TOTAL WDM
- SLTE WDM

#1 GLOBALLY

- DATA CENTER INTERCONNECT
- INTERNET CONTENT PROVIDER CUSTO
- PURPOSE-BUILT/COMPACT MODULAR D

#1 N. AMERICA

- TOTAL OPTICAL NETWORKING
 DATA CENTER INTERCONNECT
- OPTICAL PACKET
- TOTAL WDM
- LH WDM
- METRO WDM

#2 GLOBALLY

- TOTAL OPTICAL NETWORKING
- OPTICAL PACKET
- TOTAL WDM
- · LH WDM
- METRO WDM
- CABLE MSO CUSTOMERS

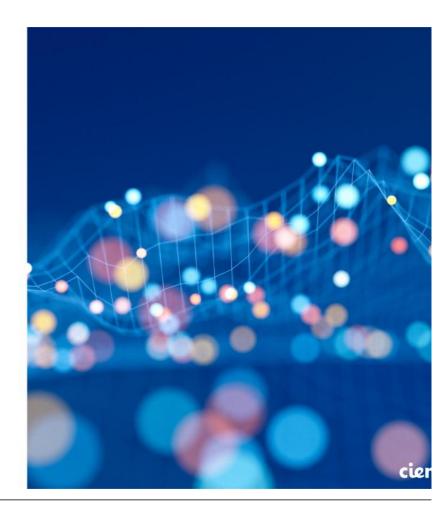
Optical Networking Report, 1Q21
Data Center Interconnect Market Share Report, 1Q21
Optical Network HW Vendor Scorecard, Jun 2020
Optical Network HW Vendor Scorecard, Jun 2020
Optical Equipment Vendor Leadership Global Service Provider Survey, Dec 2019
Service Provider Routers & Switches Report, 1Q21

Optical Transport Hardware Report, 1Q21 Transport Customer Markets Report, 4Q20 Transport Applications Report, 4Q20

Optical Transport Report, 1Q21

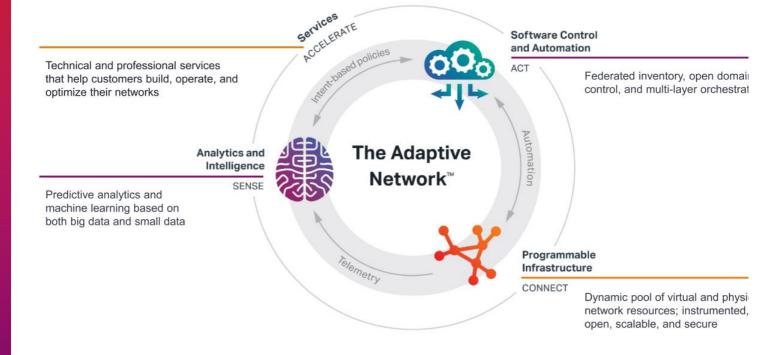


Ciena's Adaptive Network™ vision and portfolio



Our vision for a new network end-state

How it works





Our portfolio

Enabling the Adaptive Network™



SOFTWARE CONTROL AND AUTOMATION

Blue Planet® multi-domain orchestration, federated inventory, and service order management solutions support the broadest range of closed-loop automation use cases across multi-layer, multi-vendor networks.

Ciena's Manage, Control and Plan (MCP) domain controller provides intelligent, data-driven software-defined programmability to lifecycle operations of Ciena networks.



ANALYTICS AND INTELLIGENCE

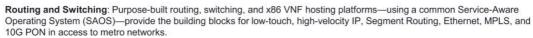
Ciena and Blue Planet® Unified Assurance and Analytics: Open suite of software products that unifies multi-layer, multi-domain assurance, with Al-powered analytics to provide strategic insights to transform and simplify business, IT, and network operations.

MCP Advanced Apps: Applications designed to enhance operations and simplify user experience for optimization of multi-layer network performance, featuring Liquid Spectrum™ for increased optical network capacity and service availability, and Adaptive IP™ Apps for advanced real-time visualization and analysis of IP networks.



PROGRAMMABLE INFRASTRUCTURE

Converged Packet-Optical Networking: Software-programmable platforms, featuring Ciena's award-winning WaveLogic™ Photonics with optional agnostic packet/OTN switching, designed to maximize scale, flexibility, and open networking. Optimizes network performance across applications from metro to submarine, and is the dominant portfolio used globally for Data Center Interconnect.





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CIENA SERV

A consultative a build, operate, a continually improcustomers' netw accelerate their journey to the Ac Network.

We bring experii technical person practices, and processes—alor most effective to handling networl complexities to valongside custor step of the way.

Q2 FY 2021 results

Q2 FY 2021 key highlights

Achieving balanced growth

- Non-telco represented 43% of total revenue
 - Direct web-scale increased Works., representing 24% of total revenue
- EMEA revenue increased 10% YoY, representing nearly 19% of total revenue
- Blue Planet revenue increased 60% YoY, reaching \$24M - a record

Driving the pace of innovation

- GAAP R&D investment was approximately 13% of total revenue
- 648 100G+ total customers, which includes 17 new wins on WaveLogic Ai and 16 new wins on WaveLogic 5 Extreme
- WL5e has now shipped to 95 customers, all of whom are actively deploying the technology in their networks

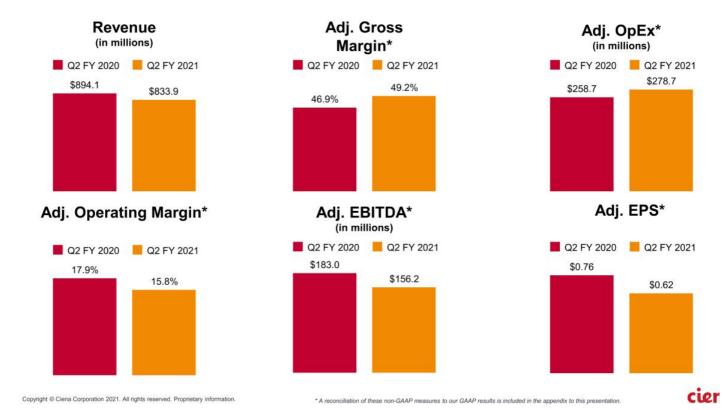
Prioritizing long term shareholder value

- Total shareholder return three year CAGR of 31%*
- Adjusted gross margin improved by 230bps YoY
- Repurchased approximately 483,50 shares as part of our equity repurchase program

* 6/1/2018 to 5/31/2021, S&P Capital IQ

cier

Q2 FY 2021 comparisons (year-over-year)



Q2 FY 2021 comparative operating metrics

	Q2 FY 2021	Q2 FY 2020
Cash and Investments	\$1.4B	\$988.5M
Cash Flow from Operations	\$225M	\$91M
DSO	86	79
Inventory Turns	3.4	5.0
Gross Leverage	1.1x	1.4x
Net Cash (Debt)	\$696M	\$(235)M



Q2 FY 2021 comparative financial highlights

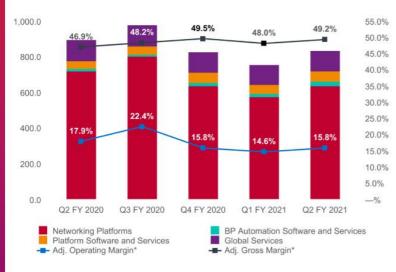
	Q2 FY 2021	Q2 FY 2020
Revenue	\$833.9M	\$894.1M
Adjusted Gross Margin*	49.2%	46.9%
Adjusted Operating Expense*	\$278.7M 33.4% / total revenue	\$258.7M 28.9% / total revenue
Adjusted Operating Margin*	15.8%	17.9%
Adjusted EBITDA*	\$156.2M	\$183.0M
Adjusted EPS*	\$0.62	\$0.76

^{*} A reconciliation of these non-GAAP measures to our GAAP results is included in the press release for the relative period.



Revenue by segment

(Amounts in millions)

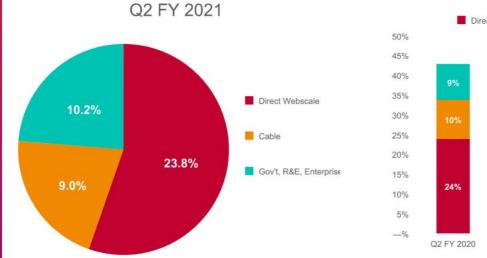


	Q2 FY 2	2021	Q2 FY	
	Revenue	%**	Revenue	
Networking Platforms				
Converged Packet Optical	573.7	68.8	654.3	
Routing and Switching	63.6	7.6	64.2	
Total Networking Platforms	637.3	76.4	718.5	
Platform Software and Services	56.7	6.8	45.0	
Blue Planet Automation Software and Services	23.9	2.9	15.0	
Global Services				
Maintenance Support and Training	70.4	8.4	71.5	
Installation and Deployment	38.0	4.6	34.2	
Consulting and Network Design	7.6	0.9	9.9	
Total Global Services	116.0	13.9	115.6	
Total	\$833.9	100.0 %	\$894.1	

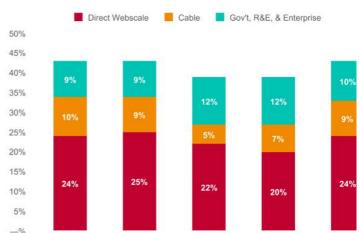
^{*} A reconciliation of these non-GAAP measures to our GAAP results is included in the appendix to this presentation.
** Denotes % of total revenue



Continued revenue strength derived from non-telco customers*







Q4 FY 2020

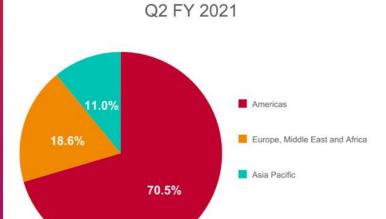
Q1 FY 2021

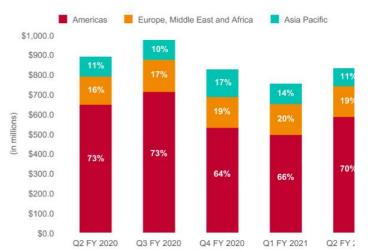
Q3 FY 2020



Q2 FY 2

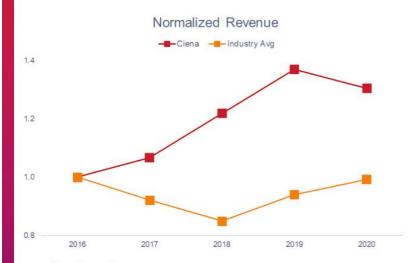
Revenue by geographic region







Delivering consistent financial performance



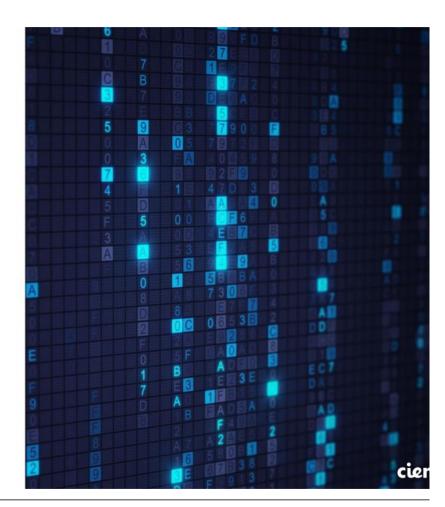


Source: Company filings Industry Average: ACIA, ADTN, ADVA, CSCO, INFN', JNPR and NOKIA Networks segment

a. INFN represents INFN+Coriant from the time the acquisition closed



Q2 FY 2021 appendix



Gross Profit Reconciliation (Amounts in thousands)

	Q2 FY 2021	Q1 FY 2021	Q4 FY 2020	Q3 FY 2020	Q2 FY
GAAP gross profit	\$412,419	\$357,891	\$404,349	\$464,681	
Share-based compensation-products	498	953	724	960	
Share-based compensation-services	1,421	1,205	968	1,007	
Emergency Wage Subsidy - Product	(4,189)	_	_	-	
Emergency Wage Subsidy - Services	(2,620)	-	(- -)	:—:	
Amortization of intangible assets	2,856	3,732	3,732	3,834	
Total adjustments related to gross profit	(2,034)	5,890	5,424	5,801	
Adjusted (non-GAAP) gross profit	\$410,385	\$363,781	\$409,773	\$470,482	
Adjusted (non-GAAP) gross profit percentage	49.2 %	48.0 %	49.5 %	48.2 %	



Operating Expense Reconciliation (Amounts in thousands)

	Q2 FY 2021	Q1 FY 2021	Q4 FY 2020	Q3 FY 2020	Q2 FY
GAAP operating expense	\$278,790	\$282,096	\$310,866	\$276,645	
Share-based compensation-research and development	5,844	4,794	4,030	4,286	
Share-based compensation-sales and marketing	6,610	5,816	5,137	5,180	
Share-based compensation-general and administrative	6,743	6,358	5,982	5,940	
Emergency Wage Subsidy-research and development	(28,923)	_	-	(1 ,,)	
Emergency Wage Subsidy-sales and marketing	(2,551)	-	_	-	
Emergency Wage Subsidy-general and administrative	(2,161)	_	_	_	
Amortization of intangible assets	6,019	5,910	5,851	5,840	
Significant asset impairments and restructuring costs	8,209	5,867	7,854	6,515	
Acquisition and integration costs (recoveries)	294	307	3,127	(2,329)	
Total adjustments related to operating expense	84	29,052	31,981	25,432	
Adjusted (non-GAAP) operating expense	\$278,706	\$253,044	\$278,885	\$251,213	

Income from Operations Reconciliation (Amounts in thousands)

	Q2 FY 2021	Q1 FY 2021	Q4 FY 2020	Q3 FY 2020	Q2 FY 2
GAAP income from operations	\$133,629	\$75,795	\$93,483	\$188,036	
Total adjustments related to gross profit	(2,034)	5,890	5,424	5,801	
Total adjustments related to operating expense	84	29,052	31,981	25,432	
Total adjustments related to income from operations	(1,950)	34,942	37,405	31,233	
Adjusted (non-GAAP) income from operations	\$131,679	\$110,737	\$130,888	\$219,269	
Adjusted (non-GAAP) operating margin percentage	15.8 %	14.6 %	15.8 %	22.4 %	



Net Income Reconciliation (Amounts in thousands)

	Q2 FY 2021	Q1 FY 2021	Q4 FY 2020	Q3 FY 2020	Q2 F
GAAP net income	\$103,117	\$55,348	\$65,041	\$142,267	
Exclude GAAP provision for income taxes	21,453	11,966	20,798	38,750	
Income before income taxes	124,570	67,314	85,839	181,017	
Total adjustments related to income from operations	(1,950)	34,942	37,405	31,233	
Unrealized (gain) loss on equity investment	165	-	(2,681)	_	
Adjusted income before income taxes	122,785	102,256	120,563	212,250	
Non-GAAP tax provision on adjusted income before income taxes	25,171	20,962	26,042	45,846	
Adjusted (non-GAAP) net income	\$97,614	\$81,294	\$94,521	\$166,404	
Weighted average basic common shares outstanding	155,331	155,174	154,706	154,184	
Weighted average diluted potential common shares outstanding $^{\! (1)}$	156,876	156,583	156,563	156,318	

Net Income per Common Share							
		Q2 FY 2021		Q1 FY 2021	Q4 FY 2020	Q3 FY 2020	Q2 F
GAAP diluted net income per potential common share	\$	0.66	\$	0.35 \$	0.42 \$	0.91 \$	
Adjusted (non-GAAP) diluted net income per potential common share	\$	0.62	\$	0.52 \$	0.60 \$	1.06 \$	

Weighted average diluted potential common shares outstanding used in calculating Adjusted (non-GAAP) diluted net income per potential common share for the second quarter of fiscal 2021 includes 1.5 million shares underlying certain stock option and stock unit awards.



Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA) (Amounts in thousands)

Earnings Before Interest, Tax, Depreciation and Amortization (EBITDA)	Q2 FY 2021	Q1 FY 2021	Q4 FY 2020	Q3 FY 2020	Q2 F
Net income (GAAP)	\$103,117	\$55,348	\$65,041	\$142,267	
Add: Interest expense	7,785	7,360	7,395	7,251	
Add: Interest and other (income) loss, net	1,274	1,121	249	(232)	
Add: Provision for income taxes	21,453	11,966	20,798	38,750	
Add: Depreciation of equipment, building, furniture and fixtures, and amortization of leasehold improvements	24,107	23,188	23,538	21,989	
Add: Amortization of intangible assets	8,875	9,642	9,584	9,674	
EBITDA	\$166,611	\$108,625	\$126,605	\$219,699	
Less: Canadian Emergency Wage Subsidy	40,444	-	-	-	
Add: Share-based compensation cost	21,535	18,964	16,920	17,259	
Add: Significant asset impairments and restructuring costs	8,209	5,867	7,854	6,515	
Add: Acquisition and integration costs (recoveries)	294	307	3,127	(2,329)	
Adjusted EBITDA	\$156,205	\$133,763	\$154,506	\$241,144	

